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BOARD OF DIRECTORS

We thank you for all of your help this past year

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MMSSIM is to build strong permanent families and lifelong relationships for Virginia's at-risk children.



Thanks to you, young lives and families throughout Virginia have been positively impacted and our entire commonwealth is strengthened.

LETTER FROM THE CHAIR AND CEO

Building strong families, one child at a time

It has been a year of extraordinary accomplishments at Children's Home Society of Virginia — and we could not have done it without you! We are both so proud to be part of a team of community-focused supporters, visionary board leaders, outstanding collaborative partners, dedicated social workers, and loving families who all share our passion that every child be part of a thriving family. This annual report reflects the spectrum of services that CHS now provides our vulnerable children — from the infant born with drugs in his system, to the brothers who want to be adopted before they start high school, to the 18 year old who faces homelessness because she has aged out of foster care. CHS continues its 116+ year legacy of service by offering a continuum of compassionate, impactful programs.

During this fiscal year, CHS has strategically expanded our programs and deepened our capacity for service by:

- Launching The Possibilities Project, an innovative and collaborative program in partnership with the Better Housing Coalition, which provides housing and myriad critical supports to youth who are alone and face dire outcomes because they have "aged out" of foster care at age 18, without any support systems or healthy family connections
- Beginning new collaborative partnerships with organizations—like the Better Housing Coalition—to strategically strengthen our service capacity to CHS clients
- Serving more than 183 children and families through our adoption, counseling and training programs

It takes resources to deliver the spectrum of services CHS is providing Virginia's at-risk children and families. As we have expanded our services to respond to the community's needs, our own funding and volunteer needs have also expanded. The lives transformed by CHS's work clearly prove the value of our increased investment in creating strong families. As a CHS adoptee who was placed with his loving, supportive family as an infant and as a CHS adoptive parent whose family was created through adoption, we have both experienced first-hand the powerful, life changing impact of our agency's work. Our lives are real examples of how CHS has, and will, continue to transform our community for the better — one child at a time!

At CHS we know that strong families are the cornerstone of a strong community. So we again thank you for your interest in and commitment to our agency's mission!

Thanks to you, young lives and families throughout Virginia have been positively impacted and our entire commonwealth is strengthened.

Gratefully,

Eddie

Edward Lumpkin CHS Board Chairman & Adoptee Madine Marsh-Carter CHS President, CEO, & Adoptive Parent

THANKS to you, SUCCESS is possible.

You help us make a difference every day — to the continuum of at-risk infants, children and young adults — for whom we find forever homes and provide emotional and concrete support. Thanks to you, Children's Home Society now successfully provides critical guidance and loving relationships to young adults who have aged out of foster care. We look forward to continuing to help our entire community of youth — together.



² 2016 HIGHLIGHTS

Annual events and success stories make up our best memories of 2016

2016 VIRGINIA GENERAL ASSEMBLY **LEGISLATIVE BRIEFING**

In January, CHS hosted its 4th Annual Legislative Briefing at the Virginia General Assembly. The event was attended by representatives from the Virginia State Senate and House of Delegates, CHS Board members, community leaders, and volunteers from Impact 100 and staff from CHS and our Possibilities Project partner, the Better Housing Coalition.

During the briefing, CHS and BHC leadership shared information about the plight of Virginia children waiting to be adopted out of foster care, and about Fostering Futures legislation that addresses needs of youth who "age out" of foster care. Afterwards, our delegation headed over to the State Capitol, where we were recognized by the House of Delegates.

All this capped off a productive week in which community volunteers, including Impact 100 members, connected with our legislative representatives to share important information about foster care.

CWGA GOLFING HEROINES

On April 9, a very cold, windy, and even a snowy Saturday, Crossings Women's Golf Association members held their Invitational Golf Tournament to benefit Children's Home Society. The golfers planned a wonderful fun packed event and the generous sponsors contributed to the raffle, silent auction and contest prizes. Over \$12,000 was raised to support CHS!

AWARD WINNING CHS FAMILY AND SOCIAL WORKER

In 2014, CHS Wendy's Wonderful Kids Recruiter Krista Watson helped to match single dad, Steven Effinger, with two brothers who were waiting to be adopted. Krista's job is to find adoptive homes for the hardest to place kids in foster care, typically older teens with significant needs. Steven came to CHS to explore adoption after having had meaningful experiences as a mentor to at-risk young men. Krista's efforts ensured that Richard and Jeffery (then ages 17 and 14) were adopted by Steven in August of 2015.

Since that time, Krista has been recognized as recipient of the Outstanding Adoption Story of the Year award at the 2016 Wendy's Wonderful Kids Adoption Summit. In addition, Steven Effinger has been honored with a prestigious National Adoption Award from the U.S. Department of Health and Human Services.

Both boys have excelled as members of Steven's family. Richard graduated high school, attends community college, and holds a job. He is 19 years old and thriving under the care of a permanent family. Jeffery, now 16, has obtained his learner's permit and has also left an alternative program to return to mainstream school. Steven continues to provide a loving home and guidance to these remarkable young men.

SECOND ANNUAL WATERMELON FESTIVAL BOOK SALE

Thanks to Sally Hirsch, W. Hirsch Oriental Rugs again sponsored a book sale held August 9, 2015 during the Carytown Watermelon Festival benefiting CHS. Thousands of donated books were gathered during the book drive. Dedicated volunteers organized the books by categories; children's, history and cookbooks were popular subjects and many families left with bags full of books. CHS is honored to help keep gently used and well-loved books in circulation, and appreciates the support from Sally and our community!

A VERY THOUGHTFUL **BIRTHDAY REQUEST**

Lacey Neff decided for her eighth birthday party she would like to have a "donations" party. She asked her guests to donate gift cards for the young adults who have aged out of foster care, and are now enrolled in The Possibilities Project. Bless you Lacey!



SEVENTH ANNUAL LEGACY BREAKFAST AT LEWIS GINTER **BOTANICAL GARDEN**

On a beautiful spring morning, CHS welcomed keynote speaker Christopher Mooney, Head Basketball Coach of the University of Richmond. Coach Mooney spoke about how a team functions together to achieve their goals, much like a family!

There was much more on the agenda! The premier of the new CHS video 'What is Family' was screened, and Nadine emphasized that "everyone can help solve problems facing children in foster care." 50¢ coins were placed at each table setting to illustrate Virginia's dead last rank of 50th for children who age out of foster care without being adopted. Youth Advocate Janeva Smith shared her personal struggles of growing up in the foster care system, and Natalie Newfield, longtime supporter of CHS, inspired the audience to make a pledge to join the Legacy Society.

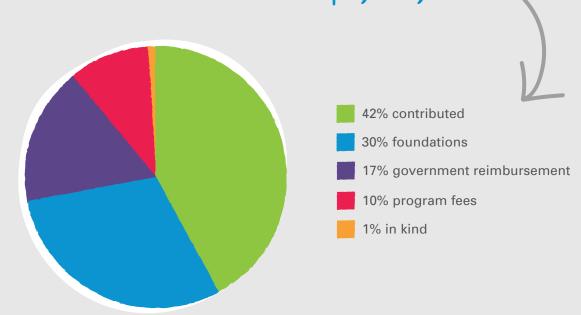
Thanks to our Legacy Breakfast 2016 sponsors:

Gold **Estes Express Lines Silver Hunton & Williams Silver Christian & Barton, LLP** Thompson McMullen, P.C. **Bronze Bronze Mary Washington Healthcare ACG Advisory Services, Inc. Bronze**

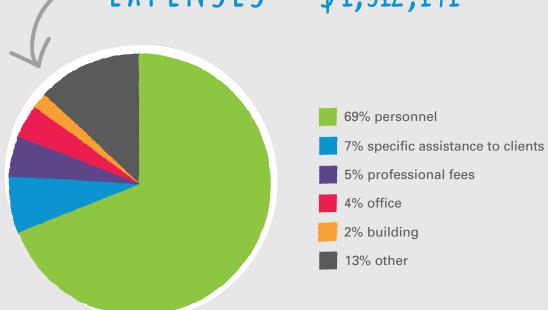




REVENUE = \$1,194,469



EXPENSES = \$1,312,191



Though budgeted, in Fiscal Year 2016, CHS elected not to transfer any funds from the Memorial Fund to the CHS operating accounts to take advantage of the investment opportunities presented in the Memorial Fund. The budgeted transfer would have resulted in an operating surplus.

BY THE NUMBERS IMPACT REPORT



customers served across all programs





days of Temporary Infant Care provided



birth parents were provided counseling

foster youth served

43% part of a sibling group 31% were in 4+ foster care placements **52%** experienced physical and/or sexual abuse **51%** experienced significant neglect 29% had birth parents who abused substances

37 foster youth were adopted

35 foster youth were matched with a family



parents and children received post-adoption services, including training related to trauma and parenting

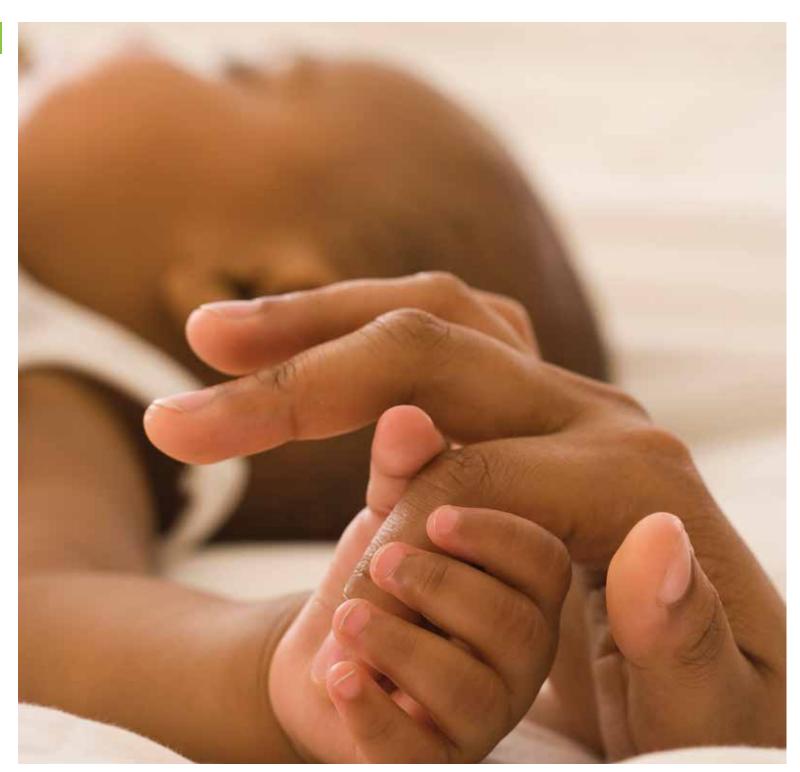
interviewed and assessed for The Possibilities Project Program

young people moved into The Possibilities Project housing by June, after the program began in March 2015

THANKS to you, FUTURES are brighter.

Our programs work with kids and families all along the spectrum of growing up, but our results for them are always the same: build a brighter future for those most in need. With your help, support and participation, we can all be proud that we have impacted the lives of infants, children and young adults for the rest of their productive and successful lives.





INFANT ADOPTION

We help mothers when they need it most

For women who are pregnant or who have just delivered a baby, our trained social workers offer free, unbiased counseling support to help explore her options—with complete confidentiality. At CHS, we work with birth mothers and birth fathers during a difficult time, and help them develop a plan that's best for them and their child. We counsel birth mothers and birth fathers during the pregnancy, and we provide counseling and other support services after the baby is born.

WHAT INFANT ADOPTION PROVIDES



CONFIDENTIAL COUNSELING

All services to birth parents are free of charge.



This includes birth parents choosing a family or we choose a family.



We place healthy and

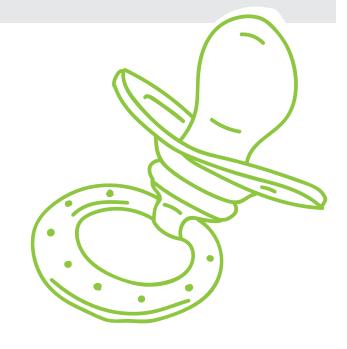
Medical care, financial, special needs children housing, and other assistance before or for adoption. after birth.

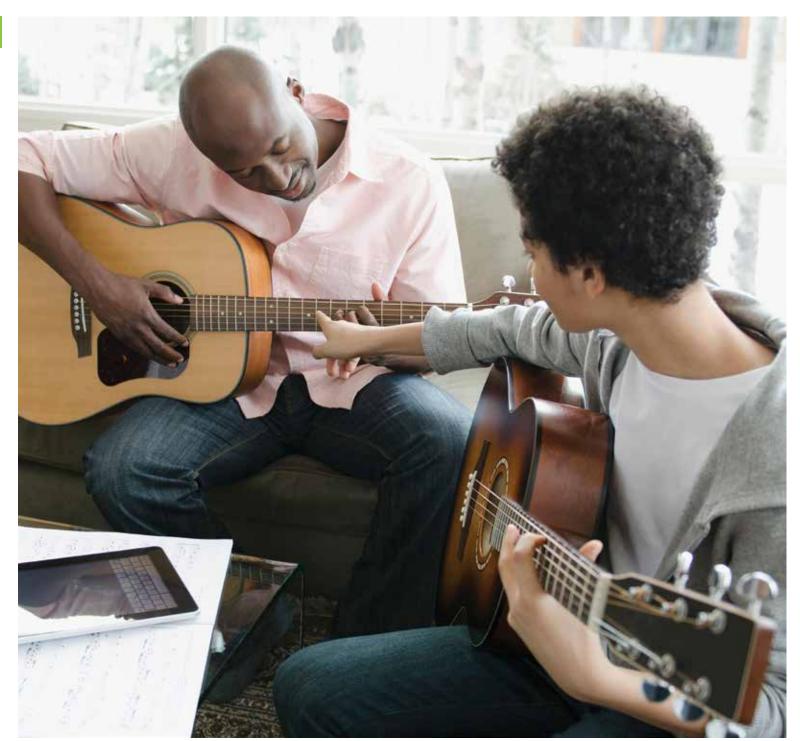
INFANT ADOPTION SNAPSHOT



Riley was born to a birth-mother who was homeless with mental health issues, but was working with a pregnancy center who contacted CHS. We then introduced her to an adoptive family who had worked with CHS for several years. The birth-mother placed the baby with the adoptive family a few days after discharging from the hospital. She was relieved that she was able to have an open parental placement adoption for her daughter. Riley's adoption was finalized this summer.

The open parental placement adoption program allowed Riley's birth-mother to be confident in her decision of choosing a family for her daughter.





FOSTER CARE ADOPTION PROGRAM

Finding perfect matches for waiting children

In this type of adoption, a local Department of Social Services (DSS) has custody of a waiting child, and all parental rights to the child have been legally terminated. CHS works with prospective families who would like to adopt a child or teen, focusing on ages 12 and older as they tend to be the longest waiting children. Families participate in an approval process that includes training and a home study. CHS then matches them with a waiting child based on his or her individual needs, personality, and background. CHS guides the legal adoption process during which the child becomes a permanent member of the family. Many aspects of this process at CHS are funded by a grant from the State Department of Social Services.

WHAT FOSTER CARE ADOPTION PROVIDES







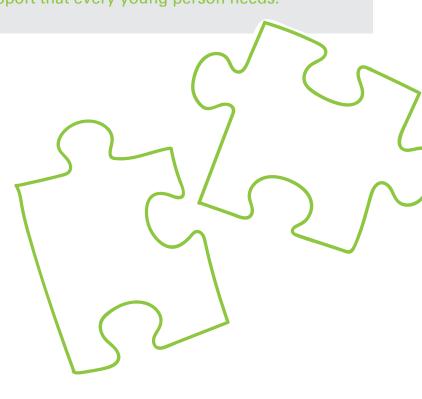


FOSTER CARE ADOPTION SNAPSHOT



Nicole, 18 years old, came into foster care when she was fifteen years old. Although Nicole felt like she could survive on her own, CHS began talking with her about adoption and what it would mean to have the lifelong support of a family. Together, Nicole and her social worker identified a family that she already knew – her friend's parents! When asked, the family said that of course they could provide a forever home for Nicole. They went through the approval process to be adoptive parents with CHS, and just after her 17th birthday, Nicole moved in with her new family. Nicole worked hard to graduate high school on time, and she looks forward to attending community college in the fall. Nicole's adoption finalized in July of 2016, just shy of her 18th birthday. Instead of becoming another "aged out" statistic, Nicole has the family support that every young person needs.

Instead of becoming another "aged out" statistic, Nicole has the family support that every young person needs.





POST ADOPTION PROGRAM

Providing services for positive growth and development

Our Post Adoption Program at CHS has grown greatly in breadth and structure. We now offer three different services to adoptive and pre-adoptive families. Parent Coaching is an intensive, clinical service that provides families weekly support in therapeutic parenting and navigating the adoption process. We start working with families when they are matched with an adoptive child and continue working with them through the legal finalization of the adoption and beyond. Family Support Services are offered to families who need help with resources, advocacy and understanding challenges at different developmental stages. This service allows families to access short term support to help their family navigate difficult periods. Respite Services, including Kids' Club, are offered to allow parents of adoptive children opportunities for child care that are provided with their children's needs in mind. We maintain a low staff to child ratio with staff trained in trauma and attachment principles and offer 8 programs a year. During these days adoptive children can openly discuss their adoptive experience and work on skills in a supportive environment. All services are offered at no, or minimal cost to families and are available to any adoptive family interested; our goal is to help adoptive families form with healthy family dynamics and the building blocks for successful, permanent relationships.

Our goal is to help adoptive families form with healthy family dynamics and the building blocks for successful, permanent relationships.

WHAT POST ADOPTION PROVIDES















POST ADOPTION PROGRAM SNAPSHOT



The Johnston family worked with CHS five years ago to adopt their son and, after just a few years, decided to grow again through adoption. After completing the home study process, they agreed to have a foster youth stay with them for a weekend as a means of providing respite to another foster family. The child who came to visit was Karen, an outgoing teenage girl; they knew instantly they wanted her to be a part of their family.

However, after eight different placements, Karen was hesitant about being adopted. The family worked closely with our Post Adoption Social Worker to understand her needs and to help her feel welcome in their home. They even advocated on her behalf to remain in her current school for 8th grade. She and her foster brother have attended Kid's Clubs together, and it's clear that they were meant to be siblings. The family has successfully bonded with her through the language of a teenager...music, shopping and just goofing around. They make her laugh. And, she has made their bond permanent — two weeks ago she signed an agreement officially accepting them as her permanent family!

The family worked closely with our Post Adoption Social Worker to understand her needs and to help her feel welcome in their home.





THE POSSIBILITIES PROJECT

Building brighter futures for teens aging out of foster care

The young people of The Possibilities Project, a collaborative new program developed in partnership with the Better Housing Coalition, come to us from challenging circumstances. In addition to aging out of foster care, many were homeless before joining TPP. Some were living on the streets, others in rat-infested boarding homes. Others were couch-surfing after being kicked out of their homes. Still others were struggling to make ends meet and feeling anxious about their futures. They joined TPP having lived through a wide array of trauma, loss and extraordinary hardships throughout their young lives.

Despite these adversities, the program participants are remarkable and inspiring people. They have big dreams, goals and aspirations. They are resilient, hardworking, and determined to craft better lives for themselves. With the intensive support of TPP staff, they are grasping the belief that they deserve better than being destitute, worrying every day where their next meal is coming from, where they will lay their heads at night, or if they will be safe. Now they have the time and energy to consider their next steps and make progress towards their dreams and brighter futures.

In the short time since joining the program, their achievements have been incredible:

- •67% are currently employed, compared to just 28% when they began the program
- •44% are registered for college classes, significantly higher than the national average of 3–10% of emancipated foster youth enrolled in college
- 100% of the program participants report that they are dedicated to continuing their education through either college or vocational training and 33% have enrolled in vocational training
- 100% now have access to medical insurance and mental health services
- 100% of program participants report feeling supported by CHS's TPP staff, and feeling that our program staff is "invested in their success." For many, this is the first time they've felt that another adult was invested in them for no other reason than the desire to see them thrive

WHAT THE POSSIBILITIES PROJECT PROVIDES

Our Project goal is to empower these young people and change the trajectory of their lives.

As part of The Possibilities Project, we offer them:



TRANSPORTATION

without which getting to and from school and work would not be possible.



INTERNET ACCESS

for applying for jobs and completing coursework



CASE MANAGEMENT

once a week to ensure they are progressing towards their goals and to offer support.



& QUALITY HOUSING ALL UTILITIES

to move from surviving to thriving



JOB READINESS &
TOB SEARCH TRAINING



of caring community members



MENTORING & PERMANENT CONNECTIONS



BASIC LIVING STIPENDS & EMERGENCY FUNDS



CLEANING & HOME SAFFTY TRAINING



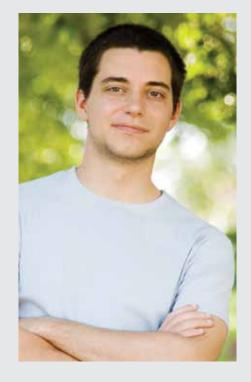
MEDICAL CARE &
MENTAL HEALTH COUNSELING







THE POSSIBILITIES PROJECT SNAPSHOT



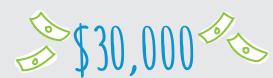
James came to us pending eviction after almost 2 years of homelessness. He spent some nights sleeping on cardboard boxes outside in downtown Richmond, and at times was "lucky enough" to find a couch or a floor to sleep on. Even homeless, James managed to occasionally find part-time work, but never earned enough money to ensure a weeks' worth of meals or to save any money towards stable housing. He eventually ended up living in a "rooming house" with several other adults, many of whom were drug addicts, or had violent criminal histories. In this rat- and roach-infested house, the room designated to him was actually a closet with a mattress for which he paid \$400 per month. Several months behind on rent, he was given notice to vacate just before he was accepted into The Possibilities Project. Despite all of his hardships and instability, James became involved with a local vocational training program. Since joining the program in March, James was granted a paid internship, began working towards his CDL and wants to resume working towards his long-term goal of completing his 4-year degree.

With your support, each young person in *The Possibilities Project* will achieve independence and acquire healthy, permanent connections to adults who will provide a lifetime of support and guidance.

Your support of Foster Care Adoption and TPP is a critical investment in the future of these young people and in the future of Virginia.



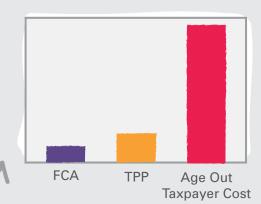
to support placing a child who is in foster care into a permanent home



to support one young adult in The Possibilities Project for one year

Youth who age out of foster care incure on average over

in social costs over their lifetime. This includes taxpayer funded costs such as public assistance and incarceration, increased medical costs and lost tax revenues.



THE POSSIBILITIES PROJECT SUPPORTING FUNDS



The Impact 100 Richmond Giving Circle selected The Possibilities Project in a selective competition to be the recipient of a \$100,000 grant in May of 2015. Impact 100's grant allowed TPP to move forward with hiring staff and preparing the housing that would be used in the Project. The Impact 100 grant had an enormous effect on TPP's ability to launch. It also had a ripple effect by assuring other donors that TPP had competitively gained the support of hundreds of powerful and philanthropic women who saw the incredible impact the Project could have on our youth and community. CHS and Better Housing Coalition are extremely grateful for the support of Impact 100.

"We see this innovative program both as a model for effective collaboration and as a long-term investment in youth that will pay dividends for years to come."

CHS IS GRATEFUL FOR THE COMMUNITY FOUNDATION'S SUPPORT

CHS and Better Housing Coalition are extremely grateful for the generous support of numerous investors in The Possibilities Project, including The Community Foundation Serving Richmond and Central Virginia:

"At the Community Foundation, we believe we have a role in advancing solutions that help enhance economic prosperity in the region, including safe and affordable housing, effective workforce development and financial literacy programs. That is why we are proud supporters of The Possibilities Project, because it does all of this and more. By combining these same essential services with trauma informed counseling, The Possibilities Project gives extremely vulnerable and underserved young adults a chance to become productive, contributing members of society. We see this innovative program both as a model for effective collaboration and as a long-term investment in youth that will pay dividends for years to come."

> Sherrie Brach Armstrong President and CEO









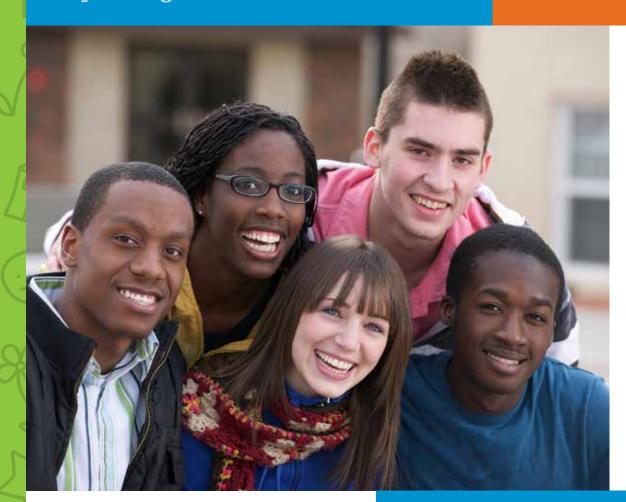


the possibilities project

Empowering Former Foster Youth







Our Collaboration

The Possibilities Project is a collaboration between two Richmond-based nonprofits:

Children's Home Society of Virginia

A full-service adoption agency, committed to building lifelong relationships for Virginia's at-risk youth and transforming our community so that all young people are able to thrive.

Better Housing Coalition

A community development organization, founded in 1988, focused on changing lives and transforming communities through highquality, affordable housing.

Why This Matters

Virginia is ranked worst of the 50 states for the rate at which teens age out of foster care without being adopted by a permanent family.

Every year, about 500 young people "age out" of Virginia's foster care system. Often, they are sent into the world with nothing—no reliable housing, no job options, no education, no transportation, no life skills, and no supportive relationships. Like most 18-year-olds, they're not prepared to be fully on their own. Yet their challenges are compounded by histories of abuse, abandonment, and instability.

The outcomes are devastating:

- 1 in 4 will be incarcerated within 2 years
- 1 in 5 will be homeless within 2 years
- Fewer than 1 in 6 graduate from high school
- *They face higher rates of unemployment, substance* abuse, teen pregnancy, domestic violence, and more.

Our Plan

The Possibilities Project invests in youth aging out of foster care and changes the trajectory of their lives.

Our two-phased initiative establishes and provides the best services, settings, and policies to support and lift this vulnerable population, in order to empower them to be engaged, productive, and successful members of our community.

PHASE

Launch a research-based two-year demonstration project in Richmond to provide young people with housing and trauma-informed social supports. Conduct a nationwide study on other states' approach to the challenges faced by these young people.

PHASE

Using Phase One research, results, and insights, develop a permanent housing and best-practices-based support program to serve as a replicable model for this region, Virginia, and other states.

Our Program

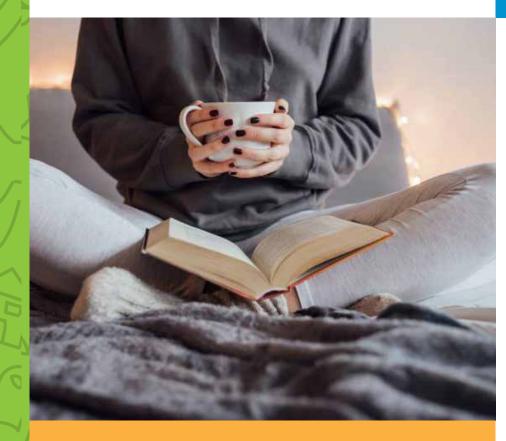
The Possibilities Project empowers youth ages 18 to 25 who have aged out of Virginia foster care.

In addition to safe, stable housing, we provide trauma-informed therapeutic counseling, along with networks to build permanent connections with adults to offer a lifetime of support and guidance.

We invest in each young person's success by securing access to basic needs like transportation, internet, a living expense stipend, and life skills training—like nutritious meal planning, how to create a budget, interviewing skills, and more. All young people in the program will have a roommate, for mutual support, accountability, and relationship building.

Each young person is unique, with unique needs and dreams. To ensure a smooth transition, each youth will be:

- mentored as they pursue their own educational and career goals
- offered opportunities to grow through personal discovery experiences like cultural events, sports and recreational activities, and hobbies
- encouraged to engage with their community and build civic responsibility through advocacy, service, and leadership opportunities



Our ultimate goal is to empower these vulnerable young people to achieve independence and personal success, thus transforming their lives and the communities to which they belong.

the possibilities project chsva.org/possibilities



Information

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Donate & Support

CHS President & CEO, Nadine Marsh-Carter 804.353.0191 x260 • nadine@chsva.org

Children's Home Society of Virginia chsva.org • 804.353.0191

Better Housing Coalition

betterhousing coalition.org 804.644.0546

Our Goal

The Possibilities Project will create a best-practice model designed for Virginia.

Our research with Child Trends, a nationally recognized research firm, has surveyed programs and policies across the country addressing the plight of youth who age out of foster care. We use this to identify best practices with the most potential impact to improve the lives of Virginia's at-risk youth.

Our demonstration project is revealing essential insights about the specific needs of youth who age out of foster care—including social, emotional, educational, vocational, and others—so that we can better understand who they are, what they need, and how best to help them change the trajectory of their lives.

This research and experience will be the basis to inform, develop, prioritize, and promote systemic changes to ensure Virginia's human service policies are updated in alignment with best practices—and ultimately improve services for these at-risk youth. In addition, it will shape the evolution of the demonstration project into a permanent programming and housing model that can be replicated in Virginia and beyond.

© 2016 Children's Home Society of Virginia 8-2016





DONOR APPRECIATION

Your donations are key to supporting our children

LEGACY SOCIETY

Our Legacy Society supporters have each made a multi-year pledge of at least \$1,000 per year. CHS depends on these gifts to continue growing to respond to the needs of children and families in our community. We view our Legacy Society members as important partners in fulfilling our mission — today and in the future.

Mona D. Albertine John V. Antonietta Amanda B. Barden John and Patsy Barr Susan W. Begley Sandra D. Bowen Boyce & Leahy Lawyers Stephanie Brown Ellen and Duncan Buoyer S. Lyons H. Burke

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Carlon Zanders

Carrol E. Zanders

OUR 1900 SOCIETY

Ward C. Bourn

Our 1900 Society supporters have taken the generous step of making provisions for CHS in their wills or estate plans. These gifts are a testimony to each individual's deep belief in our mission, as well as their level of commitment to making a difference in the lives of Virginia's children and families.

William and Grace Broaddus Jan H. Gray M. Kelley Johnston Janet and George Larie Grady and Diane Lewis Nadine Marsh-Carter Jennifer Sgro Orfield Penelope de Bordenave Saffer Micki L. Stout Rogie Williams Thorp Katherine Burch Tyler* H. Conrad and Anne S. Warlick Kurt and Joan Wassen Marion Ceaser Wheeler* William and Hazel Wysong Anne D. Wood* Mary Johnson Gilchrist *

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